

Iryna Bosak

*Candidate of Technical Sciences, Associate Professor,
Associate Professor at the Department of Management
and Marketing in Publishing and Printing
Lviv Polytechnic National University
ORCID: <https://orcid.org/0000-0003-0250-642X>*

THE IMPACT OF DIGITALIZATION ON THE MANAGEMENT OF MARKETING ACTIVITIES OF PUBLISHING AND PRINTING ENTERPRISES

Summary

The impact of digitalization on the management of marketing activities of publishing and printing enterprises is reshaping how products are promoted, distributed, and experienced. In the realm of marketing strategies, enterprises can harness social media, e-commerce platforms, and data analytics to engage broader audiences more effectively. Personalization, influencer collaborations, and omnichannel approaches enrich reader experiences, while big data and predictive analytics refine decision-making and reveal emerging market opportunities. Simultaneously, the digitalization of marketing management systems requires organizational agility, real-time communication, and cross-functional teamwork. Automated workflows, centralized data repositories, and secure collaboration tools streamline day-to-day tasks, allowing professionals to devote more time to strategic thinking and creativity. Marketing managers gain rapid insights through analytics, enabling agile budgeting and iterative campaign adjustments. These innovations also inform product development, bridging marketing, editorial, and printing processes. Overall, digitalization delivers immense potential for heightened efficiency, expanded reach, and stronger relationships with readers. However, it also demands continuous adaptation, ongoing skill development, and vigilant data protection. Publishing and printing enterprises that embrace this transformation with foresight and flexibility will position themselves at the forefront of a continually evolving industry, forging deeper connections with audiences and sustaining market relevance.

Introduction

The world of publishing and printing has experienced considerable change over the past two decades, primarily driven by rapidly evolving digital technologies. Readers now demand swift access to a wide variety of publications, whether in physical, electronic, or audio format. At the same time, marketing practices have become more nuanced due to the emergence of social media platforms, e-commerce channels, and sophisticated data analytics. These shifts extend beyond mere technological adoption, encompassing strategic realignments and a deeper understanding of the changing expectations of today's consumer. Publishing and

printing enterprises that once relied on traditional marketing approaches – such as printed advertisements, book fairs, and static press releases – are increasingly blending or even replacing these methods with online campaigns designed to capture the attention of digitally empowered audiences.

Digitalization of marketing activities brings forth both challenges and opportunities. On one hand, the competition for reader attention is fierce, with countless publishers, self-published authors, and digital platforms vying for visibility. On the other hand, digitalization provides publishing and printing enterprises with precise tools to understand, segment, and target audiences with tailored messages. Platforms such as Facebook, Instagram, and TikTok have transformed how potential readers encounter and interact with new publications. Meanwhile, analytics services allow marketers to quantify campaign outcomes in real time, enabling them to make quick adjustments if a particular promotion or message fails to resonate.

These developments make the realm of marketing in publishing and printing enterprises more collaborative and interdisciplinary than ever. Graphic designers, content writers, data analysts, and social media managers join forces to craft compelling campaigns that capture reader interest. This cross-functional cooperation is facilitated by shared digital tools, cloud-based storage solutions, and online communication platforms. Additionally, marketing managers are increasingly involved in product development, seeking to integrate feedback from consumers and influencers before a publication even hits the market. This dynamic interconnection between marketing, editorial work, and distribution fosters more holistic decision-making and ultimately yields products that align more closely with audience desires. Yet, the road to a truly effective digital marketing strategy can be fraught with obstacles. Despite the wealth of data now available, identifying which metrics truly matter – such as click-through rates, conversion rates, or on-page engagement – requires careful thought. Misinterpreting information or ignoring qualitative feedback from readers can lead to misguided campaigns that overlook the intangible appeal of literary works. Moreover, with digitalization comes the need for compliance with data privacy regulations and ethical considerations surrounding targeted marketing. Balancing personalization with respect for consumer privacy is an ongoing concern that demands careful policy setting and transparent communication with readers.

The transformation does not end with external promotions; internal structures and management philosophies must also adapt. Effective marketing in the digital age is not merely about reusing time-tested methods on new platforms. Instead, it calls for reimagining the roles of marketing professionals, embracing collaborative workflows, and deploying advanced technologies like marketing automation tools that free teams from repetitive tasks. Leadership within marketing departments must cultivate an environment that encourages constant learning, experimentation, and agility. In this context, the most successful publishing and printing enterprises are those that not only keep abreast of emerging technologies and consumer trends but also foster a shared vision of continual improvement. With these factors in mind, this text delves into two comprehensive chapters. Chapter 1 explores the digital transformation of marketing strategies and underscores the essence of marketing in publishing and printing enterprises. This includes a close look at the fundamental

principles that underpin marketing endeavors in the industry and how these principles are reinterpreted in a digital environment. Chapter 2 focuses on the “management marketing idea” as it applies to publishing and printing enterprises. It examines leadership structures, operational changes, and strategic decision-making processes that shape how marketing teams function in a digitized world. Together, these chapters shed light on the profound impact of digitalization on both the practice and philosophy of marketing in publishing and printing, offering insights into how enterprises can remain resilient and innovative in a constantly shifting landscape.

Chapter 1. Digital transformation of marketing strategies of publishing and printing enterprises

Marketing in publishing and printing enterprises has evolved from a predominantly offline undertaking – relying on printed catalogs, magazine ads, and physical promotional events – into a multifaceted, digitally driven discipline. This shift arises from the digital revolution that has reshaped consumer behavior and media consumption habits. Readers now conduct online searches to discover new titles, follow author updates on social media, and consume book reviews posted by influencers or fellow readers. As a consequence, marketing efforts must be agile, data-informed, and spread across multiple online platforms to capture attention in a crowded digital space.

Despite ongoing technological evolution, certain core principles of marketing remain central to the publishing and printing sector. Broadly, marketing focuses on identifying reader needs, producing content that satisfies or anticipates those needs, and crafting messages that effectively convey the value of the product. In publishing and printing, these foundational concepts revolve around connecting readers with written material that resonates with their interests, whether the medium is a physical book, an e-book, or an audiobook. The essence of marketing here involves harmonizing editorial expertise, strategic positioning, and compelling storytelling to foster awareness, generate desire, and ultimately drive sales.

Brand identity is crucial for differentiating publishing and printing enterprises in a crowded marketplace. While general marketing theory underscores the importance of branding, it holds particular relevance in publishing, where diverse imprints compete on factors like editorial focus, production quality, and artistic direction. By articulating a clear brand story and positioning that resonates with target audiences – be they fans of romance novels, academic texts, or children’s literature – enterprises can cultivate loyalty and trust. In a digital context, brand identity is showcased through social media presence, website design, author partnerships, and consistent engagement across all platforms, signaling the enterprise’s commitment to quality and innovation. Central to the digital transformation of marketing strategies is the need to integrate various online channels in a cohesive manner. While some publishing and printing enterprises initially treated digital marketing as an add-on to traditional promotional tactics, the most successful are those that unify multiple channels – email campaigns, social media updates, search engine optimization, and influencer collaborations – into a well-coordinated system. Seamless integration ensures that potential readers experience consistent messaging as they move between

channels. Moreover, enterprises can gather holistic data on consumer interactions, gaining insights into how readers discover books, what triggers purchases, and which marketing messages produce the strongest impact.

In today's environment, data-driven decision-making has become a linchpin of effective marketing. Marketers in publishing and printing enterprises employ web analytics, email engagement reports, and social media metrics to gauge campaign performance in real time. Beyond measuring outcomes, these analytics facilitate personalization efforts. For instance, readers who consistently show interest in historical fiction can be targeted with curated recommendations, exclusive offers, or sneak peeks of forthcoming titles in that genre. This level of personalization not only boosts sales but also fosters stronger emotional connections, as readers sense that the enterprise truly understands their preferences and values their time.

The essence of marketing in publishing and printing enterprises now extends to promoting various formats, with e-books and audiobooks gaining popularity. Digital channels provide the perfect environment to showcase these formats through short listening samples or interactive previews. By highlighting convenience, portability, and instant access, marketing campaigns can attract new reader segments, including busy professionals or individuals with visual impairments who find audio formats more accessible. Promotional bundles that offer print, digital, and audio versions also reflect a comprehensive marketing strategy – catering to the full spectrum of modern consumer habits and preferences.

Beyond straightforward advertisement of new releases, the digital transformation of marketing strategies emphasizes community building. Platforms like Twitter, Facebook, Instagram, and TikTok allow publishing and printing enterprises to forge direct connections with fans, encourage user-generated content, and create vibrant dialogue around particular authors or genres. Social media contests, polls, and interactive posts transform passive marketing into an ongoing conversation, increasing brand visibility. By actively engaging with audiences, enterprises also glean valuable feedback, identifying what resonates or falls flat well before sales figures roll in. Collaborations with influencers – be they popular book vloggers, bloggers, or social media personalities – add another dimension to modern marketing. Influencers often have loyal followers who trust their opinions and recommendations. Publishing and printing enterprises leverage these relationships to reach specific reader communities in a more personal, authentic way than conventional advertisements might achieve. Influencer-hosted live streams, exclusive previews, or digital reading clubs can stoke excitement around new titles. In turn, influencers benefit from access to insider information or advanced review copies, underscoring the mutually beneficial nature of these partnerships.

Global reach is now more accessible through digital networks. Publishers looking to expand internationally can localize campaigns by adjusting visuals, translations, and cultural references to resonate with regional audiences. Enterprises might tailor social media content for different markets or forge partnerships with regional influencers. Such localization is particularly significant for non-English language releases or specialized genres targeting niche readerships around the world. Effective execution requires research into local consumer behaviors, holiday seasons, and

reading traditions, ensuring that campaigns genuinely connect with new audiences rather than relying on generic, one-size-fits-all messaging (Table 1).

Table 1

Key Principles of the Essence of Marketing Management of Publishing and Printing Enterprises

Strategic Alignment and Brand Vision	Data-Driven Decision-Making	Customer-Centric Approach	Interdepartmental Collaboration and Integration
Effective marketing management in publishing and printing enterprises begins with a clear, strategically aligned brand vision. This principle emphasizes that every marketing initiative should reflect the unique literary identity and core values of the enterprise. By articulating a coherent mission and vision, marketing teams ensure that campaigns resonate with readers' expectations and maintain consistency across all touchpoints	At the heart of modern marketing management is the reliance on robust data analytics. Publishing and printing enterprises increasingly depend on real-time metrics – such as reader engagement, click-through rates, and conversion statistics – to guide their promotional strategies. By analyzing these data points, marketing managers can identify trends, optimize resource allocation, and fine-tune messaging to better target reader segments	A customer-centric mindset is essential in the management of marketing activities. In the context of publishing and printing, this means putting the reader at the center of every decision – from content creation to promotional tactics. Marketing teams must listen to reader feedback, understand emerging tastes, and personalize interactions to build lasting relationships	Effective marketing management in publishing and printing enterprises relies on seamless collaboration across various functions, including editorial, production, and sales. Interdepartmental integration ensures that promotional activities are synchronized with product launches, content updates, and distribution efforts. This collaborative environment allows for the sharing of insights and best practices, which ultimately leads to more coherent and compelling campaigns

Source: formed by the author

Technological innovation consistently drives fresh approaches to marketing. Virtual reality (VR) book tours, augmented reality (AR) enhanced covers, and AI-driven recommendation engines exemplify cutting-edge solutions that enrich reader engagement. For instance, an AR app might allow a printed book cover to come to life on a smartphone screen, offering a dynamic snippet of the story inside. These inventive techniques capture attention and differentiate the enterprise from competitors in a crowded digital space. However, integrating emerging technologies requires careful cost-benefit analysis and alignment with overall brand identity to ensure meaningful, rather than gimmicky, user experiences. Throughout all of these transformations, the core essence of marketing in publishing and printing enterprises remains focused on satisfying reader desires, nurturing brand loyalty, and clearly conveying the value of each publication. Digital tools, analytics, and new formats serve as extensions of these goals rather than replacements for them. Enterprises that

harness technology to strengthen relationships, simplify discovery, and amplify storytelling are well positioned to thrive. Even in an era of continuous change, success returns to the fundamental practice of matching the right reader with the right text at the right time – an enduring mission that lies at the heart of publishing.

The contemporary landscape of publishing and printing enterprises is undergoing profound changes driven by widespread digitalization. Traditional methods of promoting books, magazines, and related printed materials are increasingly supplemented – or even replaced – by online strategies designed to capture the attention of digitally oriented consumers. This shift has compelled marketing managers to rethink their approaches, reexamine target audiences, and integrate new technologies into every facet of their promotional efforts [1-2]. As digital channels evolve and consumer engagement patterns transform, publishing and printing enterprises must remain agile and visionary to maintain competitiveness. The digital transformation of marketing strategies represents both a challenge and an unprecedented opportunity, paving the way for more innovative, personalized, and data-driven campaigns.

Consumer behavior has been radically altered by the proliferation of smartphones, high-speed internet connections, and constant access to online platforms. Contemporary readers are no longer bound to physical retail spaces or traditional advertising channels; instead, they explore new titles, authors, and content through an array of digital touchpoints, including social media, search engines, and e-commerce websites. Consequently, publishing and printing enterprises must adapt their marketing strategies to address these heightened consumer expectations and shifting reading habits. A deeper understanding of the digital behaviors and preferences of various target audiences is essential for tailoring messaging, launching effective promotions, and creating memorable customer journeys that help drive sales and brand loyalty.

The digital transformation of marketing for publishing and printing enterprises involves the systematic adoption of tools and platforms that allow greater automation, personalization, and performance measurement. Customer relationship management systems track reader interactions, monitor brand sentiment, and reveal trends in purchasing behavior. Meanwhile, analytics platforms deliver real-time insights into campaign results, enabling rapid adjustments to targeting and messaging. Digital advertising channels – from pay-per-click ads to social media promotion – offer precise control over budgets and audience reach. These tools, when harmonized within a well-structured strategy, equip publishing and printing enterprises with the ability to react swiftly to changing market conditions and refine their promotional efforts for maximum efficiency.

Social media networks have emerged as vital platforms for reader engagement, offering publishers a direct line of communication to both loyal fans and curious newcomers. By curating compelling content, facilitating interactions with authors or experts, and encouraging user-generated discussions, publishing and printing enterprises can cultivate vibrant online communities. This approach extends beyond promotional messages, focusing on building authentic relationships founded on shared interests and literary passions [3-4]. Content marketing plays an equally

significant role, as enterprises leverage blog posts, infographics, podcasts, and videos to demonstrate expertise, promote upcoming releases, or spark interest in niche topics. When executed with genuine intent and creative flair, social media and content marketing can dramatically elevate brand perception and reader loyalty.

One of the most pivotal advantages of digital marketing lies in its capacity for personalization and precise audience targeting. Publishing and printing enterprises can utilize algorithms and data analytics to deliver customized reading recommendations, targeted advertisements, and exclusive offers. By segmenting readers based on demographics, interests, or past purchase history, marketing teams can focus resources on those groups most likely to convert, thereby increasing return on investment. This level of personalization fosters stronger emotional connections, as readers feel that each communication speaks directly to their tastes and needs. The result is a more engaged audience and a measurable boost in overall marketing effectiveness.

In the digital era, influential bloggers, vloggers, and social media personalities serve as potent voices capable of driving interest in particular books or genres. Publishing and printing enterprises have discovered the power of partnering with these influencers to reach niche communities and foster authentic endorsements. Such collaborations can include blog tours, sponsored reviews, or co-created content that features upcoming titles or exclusive previews. Additionally, virtual events – such as online book launches, author Q&A sessions, and digital reading clubs – have become increasingly popular means of engaging readers in real time, irrespective of geographic location [5-6]. These strategies allow enterprises to expand their reach and amplify brand narratives well beyond traditional media channels.

Amid digital transformation, e-commerce platforms play an essential role in modern marketing strategies. Publishers cannot rely solely on brick-and-mortar sales; instead, they must offer convenient online purchasing options that integrate seamlessly with their promotional campaigns [7]. By creating user-friendly web stores or collaborating with established online retailers, publishing and printing enterprises cater to consumers who demand swift delivery, a wide range of choices, and personalized suggestions. Furthermore, an omnichannel approach ensures that customers enjoy a cohesive brand experience, whether they encounter marketing messages through email newsletters, social media ads, or in-store displays. Aligning these touchpoints fosters consistency and reinforces brand identity across both digital and physical realms.

The harnessing of big data and predictive analytics has revolutionized the way publishing and printing enterprises shape marketing strategies. Massive volumes of data, gleaned from social media interactions, consumer surveys, reading apps, and sales reports, offer a comprehensive view of audience preferences and emerging trends. Through sophisticated algorithms, enterprises can forecast future demands, pinpoint optimal price points, and identify new market segments ripe for exploration. Predictive analytics enable marketers to anticipate the success of promotional initiatives before their launch, making it possible to allocate resources effectively and refine campaign tactics. This data-driven approach leads to better decision-making, minimizing risks and capitalizing on windows of opportunity. As mobile devices

continue to dominate daily life, marketing strategies must prioritize the creation of content and campaigns optimized for smartphone and tablet users. Responsive websites, mobile-friendly email templates, and app-based loyalty programs are just a few examples of how publishing and printing enterprises cater to on-the-go audiences [8-9]. Whether readers are browsing book catalogs or engaging in online discussions, the user experience must be seamless, intuitive, and visually appealing. Mobile applications, in particular, can be powerful engagement tools, offering features such as personalized reading lists, interactive reviews, and easy purchasing options. Emphasizing mobile marketing ensures that enterprises keep pace with modern consumer habits and capture valuable moments of attention.

Digital transformation in the realm of publishing and printing enterprises is a multifaceted process that significantly alters how marketing strategies are formulated, executed, and assessed. Historically, printed materials constituted the core products, while promotion relied on traditional media such as newspapers, direct mailings, and book fairs. However, with the rise of internet accessibility, social media platforms, and mobile technologies, readers increasingly search for new titles, authors, and genres online. As a result, marketing specialists have shifted toward leveraging digital channels that resonate with modern audiences who demand immediate, relevant, and personalized information about upcoming or existing releases. In this evolving context, digital transformation is both an opportunity and a necessity for publishing and printing enterprises seeking to remain relevant and competitive.

One of the driving forces behind digital transformation is the ongoing shift in consumer expectations. Readers today expect instantaneous access to detailed information about books, magazines, and other published works. They also anticipate discounts, recommendations based on past purchases, and immersive experiences that go beyond traditional print media. Social media interactions, for example, enable readers to engage directly with authors or receive curated content that speaks to their interests. This change in consumer behavior compels publishing and printing enterprises to expand their marketing efforts onto digital platforms where conversations unfold in real-time. By recognizing and addressing the evolving needs of modern readers, marketing teams can design strategies that spark genuine interest and encourage brand loyalty.

A key element of digital marketing involves blending multiple media formats – videos, podcasts, infographics, and interactive storytelling – to enrich and diversify the presentation of products. While print remains foundational for many publishing and printing enterprises, integrating multimedia content can provide a captivating “preview” that motivates readers to explore new genres or authors. For instance, short video teasers featuring authors discussing their creative inspiration can generate buzz and deepen emotional connections with potential readers. Podcasts focusing on literary criticism or behind-the-scenes discussions about the publishing process build trust and authenticity. These multimedia approaches function as powerful complements to traditional print marketing, helping enterprises capture a larger share of attention in an age of digital saturation.

The digital transformation of marketing strategies is closely tied to the emergence of e-books and audiobooks as major revenue streams. Although physical books

remain popular among certain demographics, there is a growing constituency of readers who prefer downloading texts onto e-readers, tablets, or smartphones for convenience and portability. Similarly, audiobooks appeal to those who listen to narratives during commutes or while multitasking. Publishing and printing enterprises can capitalize on these formats by developing targeted online campaigns that highlight the advantages of digital editions, such as instant delivery, adjustable text sizes, and synchronization across multiple devices. By offering special bundles – perhaps pairing a physical book with a discounted audiobook – marketers can broaden appeal and tap into previously unexplored segments.

The implementation of marketing automation and data-driven personalization stands at the heart of digital transformation. Tools like advanced analytics, segmentation algorithms, and email marketing platforms allow enterprises to collect, process, and interpret large volumes of data. This information guides marketers in tailoring messages that cater to the unique preferences of each segment. Automated email campaigns might notify readers when an author they favor releases a new book, or when a relevant promotion is underway. By leveraging these automated workflows, publishing and printing enterprises ensure that their marketing efforts remain timely, relevant, and engaging, leading to increased reader satisfaction and stronger sales performance.

In the digital ecosystem, discoverability plays a crucial role in connecting potential readers to the right titles. Search engine optimization (SEO) becomes a pivotal component of marketing strategies, as it helps ensure that a publishing and printing enterprise's offerings appear prominently in online search results. Employing keyword analysis, optimizing metadata, and creating high-quality website content are all essential steps to boost visibility. A well-structured SEO approach can funnel organic traffic to official websites or e-commerce pages, where prospective buyers can learn more about available publications. For marketing experts, refining SEO tactics remains an ongoing process of tracking search trends, monitoring competitor strategies, and adjusting content to capture emerging opportunities. Social media channels such as Facebook, Instagram, TikTok, and Twitter represent major avenues for digitally savvy readers. Engaging with audiences on these platforms allows publishing and printing enterprises to showcase brand identity, announce new releases, and foster a sense of community around their products. Effective use of social media also involves collaborating with influencers who specialize in reviewing books or discussing literary trends. Such partnerships expand reach into dedicated communities of enthusiasts, reinforcing the authenticity of campaigns. For example, a popular book blogger might host a live reading event or share creative reels featuring an upcoming release. These strategies can significantly amplify brand awareness and attract curious onlookers who become loyal followers over time.

Incorporating user-generated content (UGC) further amplifies the impact of digital marketing strategies. Readers often trust peer reviews, unboxing videos, and social media testimonials more than official advertising. Consequently, many publishing and printing enterprises encourage buyers to share their opinions on review platforms or post about their reading experiences. By highlighting positive testimonials and addressing any constructive criticism openly, marketers humanize their brand and

cultivate a transparent relationship with the reading community. UGC can also spark viral interest if a book strikes a chord with influential reviewers, resulting in a surge of organic visibility that paid campaigns might not match.

Digital transformation extends the potential audience for publishing and printing enterprises well beyond domestic markets. With online platforms, it is now feasible to target readers worldwide and provide localized offerings that accommodate cultural, linguistic, and regional nuances. Translating book descriptions, altering cover designs to align with local tastes, and adjusting marketing messages to resonate with specific cultural references are all part of a broader localization strategy. This global approach unlocks cross-border collaborations with retailers, literary events, and even global influencer networks. However, expanding internationally also demands careful monitoring of legal regulations, shipping logistics, and currency exchange considerations, highlighting the complex interplay between marketing and operations in the digital sphere. Emerging technologies such as augmented reality (AR) and virtual reality (VR) add a new layer of innovation to digital marketing. Some publishing and printing enterprises experiment with AR-enhanced book covers that come to life when viewed through a smartphone, or VR experiences that transport readers into fictional worlds for a brief preview of the narrative. These cutting-edge features can be integrated into broader campaigns, generating significant excitement around a publication and allowing readers to engage with content in unprecedented ways. While still considered a niche pursuit, these interactive experiences showcase the creative potential of digital transformation and may become more prevalent as technology becomes increasingly accessible and cost-effective.

Digital transformation of marketing strategies is an ongoing journey rather than a finite goal. As consumer trends, digital platforms, and technological capabilities continue to evolve, marketing teams must remain attentive, adaptive, and proactive. Data analytics will likely deepen through the incorporation of machine learning and artificial intelligence, enabling ever more precise targeting and campaign personalization. Meanwhile, innovations in user interfaces and immersive media may reshape reader expectations and demand further adjustments to marketing tactics. Publishing and printing enterprises that consistently invest in research, skill development, and forward-thinking experimentation will stand at the forefront of industry evolution. Ultimately, by embracing the full spectrum of digital marketing tools – from social media engagement to VR-enhanced product previews – enterprises can elevate their brand image, increase sales, and foster strong, enduring relationships with contemporary readers.

The rapid evolution of technology continues to present new opportunities for innovative marketing. Virtual reality, augmented reality, and immersive storytelling experiences can transform how readers interact with products, offering a unique blend of entertainment and engagement. Publishing and printing enterprises may experiment with interactive book samples, interactive covers, or guided tours of behind-the-scenes publishing processes to intrigue potential customers. Moreover, advancements in voice search and artificial intelligence are reshaping the ways readers discover and select reading materials [10]. By staying abreast of these developments, marketers can integrate forward-thinking ideas into their campaigns,

offering a distinctive blend of traditional reading enjoyment and cutting-edge digital experiences. Although digital transformation empowers marketing in profound ways, it also introduces significant challenges. Ensuring data security, maintaining a consistent brand voice across multiple channels, and juggling the costs associated with advanced technology require careful planning. Publishing and printing enterprises must invest in upskilling their teams, forging strategic partnerships, and continuously refining their approaches to remain agile in a rapidly shifting environment. Despite these hurdles, the future of marketing in this sector shines with promise. As digital channels become even more pervasive and consumer expectations grow, enterprises that embrace data-driven personalization, interactive content, and seamless omnichannel engagement will stand out as industry frontrunners, demonstrating the transformative power of well-executed digital marketing strategies.

Chapter 2. Digitalization of the marketing management system of publishing and printing enterprises

In a highly digital environment, the concept of “management marketing idea” underscores the importance of rethinking how leadership guides marketing initiatives. Traditional hierarchical models, where directions flow top-down, are giving way to more integrated structures. Team members with varied skill sets – designers, data analysts, social media experts, and content creators – collaborate closely, sharing insights that inform decisions. This approach promotes transparency, swift adjustments to campaign strategies, and a collective sense of purpose. It also positions marketing as a driving force within publishing and printing enterprises, rather than a peripheral activity executed after editorial decisions are set in stone.

An essential element of a robust marketing management idea is a well-defined data strategy. Marketing managers leverage analytics platforms to identify trends, gauge consumer interest, and evaluate potential risks. This data informs goal setting and resource allocation, ensuring that marketing plans focus on channels and messages most likely to generate tangible results. By employing a cyclical “plan-act-measure-refine” approach, marketing leaders maintain momentum. Campaigns are launched with defined metrics in mind, and performance is evaluated continuously. If a particular campaign underperforms, swift corrective action is taken. This data-driven ethos fosters accountability and cultivates a culture of evidence-based decision-making. Publishing and printing enterprises increasingly adopt agile methodologies, inspired by software development, to manage marketing efforts. Sprints, daily stand-ups, and iterative improvements are part of this framework, promoting rapid experimentation and continuous feedback loops. For instance, a marketing team might run an A/B test for email subject lines, allocate a small budget to try new social media ads, or invite reader beta groups to review upcoming releases. These experiments, if successful, are scaled up; if not, they are revised or discarded. Embracing agility enables enterprises to remain competitive in an industry buffeted by fast-changing digital trends and consumer preferences.

Management marketing ideas thrive when marketing, editorial, and production teams function in sync. Campaigns are most impactful when they coincide with

meticulously timed book releases, packaging designs, or influencer features. For instance, a marketing manager can coordinate with editors to schedule online cover reveals or exclusive excerpts at pivotal moments, heightening reader anticipation. This interdepartmental collaboration ensures messaging consistency and reduces the risk of misaligned timelines. By weaving marketing considerations into the earliest stages of product planning, enterprises create cohesive narratives that carry through to final promotions, giving readers a smooth journey from pre-release teasers to post-launch engagement. Although digital tools and metrics are crucial, the management marketing idea rests on a foundation of people-centric leadership. Motivating team members, offering professional development opportunities, and recognizing individual contributions cultivate an environment that fuels creativity. A marketing director who values open dialogue encourages employees to share new insights on emerging trends or propose experimental campaigns. This culture of respect, trust, and support helps retain talented staff, reduces silos, and contributes to campaigns that feel fresh and authentic. Simultaneously, nurturing relationships with external partners – authors, designers, influencers – strengthens the overall marketing ecosystem, as each collaborator feels genuinely invested in a project’s success.

Automation has become integral to modern marketing, handling routine tasks like scheduling social posts, segmenting email lists, or managing promotional workflows. Yet, striking a balance between automated efficiency and human ingenuity is a key management consideration. Over-automation risks impersonal messaging, while under-automation can lead to wasted staff time. Marketing managers thus decide which tasks benefit most from automation – such as repetitive or data-heavy processes – while reserving human expertise for creative endeavors like concept development, audience engagement, and storytelling. Successful managers continuously refine automation strategies, relying on data to identify bottlenecks or areas for improvement (Table 2).

Even the best-planned marketing campaigns can encounter unexpected challenges, whether due to external events, shifting consumer sentiment, or supply chain disruptions in printing. A key management marketing idea involves establishing contingency plans and flexible protocols that enable quick pivots when crises arise. Regular scenario planning, maintaining open channels of communication with production teams, and empowering marketing staff to make swift decisions can mitigate potential damage. In some cases, a sudden shift in public sentiment may require pausing scheduled promotions or recalibrating messages to show empathy and understanding. Effective crisis management not only maintains brand integrity but also strengthens trust among readers.

The ethical dimension of marketing carries immense weight in publishing and printing. Management leadership must ensure compliance with data protection regulations while respecting the privacy of readers. This includes securing mailing lists, anonymizing user data, and transparently communicating how personal information is used. As personalized recommendations become more common, so does the responsibility to deploy data in respectful ways. Marketing teams that respect consumer boundaries, honor unsubscribe requests promptly, and address reader feedback honestly lay the groundwork for sustained trust. A reputation for ethical

practice becomes an asset in a world where data misuse can severely tarnish an enterprise’s image. In tandem with fast-evolving digital platforms, marketing competencies must keep pace. Managers champion ongoing skill development by funding specialized training, hosting internal workshops, or encouraging staff to attend conferences relevant to emerging trends. This might include sessions on search engine optimization techniques, multimedia content creation, or analytics-driven campaign optimization. Regular knowledge-sharing sessions within the marketing department and across the enterprise help spread innovative tactics. As a result, marketing teams stay primed for rapid technological shifts, ensuring that the enterprise remains at the cutting edge of digital transformation.

Table 2

Key Principles of the Essence of Digitalization of Marketing Activities of Publishing and Printing Enterprises

Integration of Advanced Digital Tools	Personalization and Targeted Engagement	Real-Time Analytics and Adaptive Strategies	Embracing Innovation and Emerging Technologies
Digitalization of marketing activities hinges on the adoption and integration of advanced digital tools and platforms. For publishing and printing enterprises, this means leveraging customer relationship management (CRM) systems, content management platforms, and social media analytics to streamline marketing processes	One of the most significant benefits of digitalization is the ability to deliver highly personalized marketing experiences. Through data analytics and audience segmentation, publishing and printing enterprises can create tailored content and targeted offers that speak directly to individual reader interests	The digital landscape offers the advantage of real-time analytics, enabling marketing teams to monitor campaign performance and adapt strategies on the fly. With instant feedback on key performance indicators such as page views, social media interactions, and sales metrics, publishing and printing enterprises can quickly identify what is working and where adjustments are needed	Digitalization is not just about applying existing tools; it’s also about embracing innovation and staying ahead of technological trends. For publishing and printing enterprises, this involves experimenting with emerging technologies such as augmented reality (AR), virtual reality (VR), and artificial intelligence (AI) to create immersive marketing experiences. These innovations can transform traditional campaigns into interactive and engaging experiences that captivate audiences

Source: formed by the author

The digitalization of marketing management in publishing and printing enterprises reconfigures how teams function, communicate, and strategize. Traditional department silos give way to cross-functional collaboration, facilitated by cloud-based tools that ensure immediate access to shared files and data. This more integrated structure promotes the exchange of ideas and feedback, allowing marketing managers, creative staff, and sales personnel to coordinate their efforts

effectively. The result is a nimble, proactive approach to marketing, where real-time insights inform quick decision-making processes. As digitalization advances, marketing management systems must remain adaptable and cohesive, laying the groundwork for sustained growth and continuous innovation in a rapidly evolving marketplace [11-12].

Under the influence of digitalization, the responsibilities of marketing professionals in publishing and printing enterprises are undergoing a fundamental shift. Rather than focusing on general promotions, marketers often specialize in analytics, content creation, influencer outreach, or search engine optimization. This trend necessitates new skill sets – ranging from data interpretation and coding basics to polished storytelling and social media engagement. In parallel, marketing managers assume more strategic oversight, orchestrating diverse activities across digital channels and ensuring that all tactics align with the overarching vision. These expanded roles require consistent training, performance evaluation, and access to the latest technologies, highlighting the importance of effective human resource development in digital marketing management.

Digital platforms and software solutions streamline previously manual processes, granting marketing teams the freedom to concentrate on higher-level initiatives. Automated email campaigns triggered by user behavior, data-driven content scheduling, and AI-assisted keyword research represent just a few of the tools now integral to modern marketing management [13]. Through these automated workflows, tasks like follow-up communication, audience segmentation, and performance monitoring become more efficient and reliable. Automation also reduces the likelihood of human error, thus improving the accuracy of analytics and the overall quality of campaigns. By embracing such tools, publishing and printing enterprises empower their marketers to focus on creativity, strategy, and forging meaningful connections with readers.

Robust collaboration and instantaneous communication are essential elements of a digitized marketing management system. Cloud-based platforms enable marketing teams to exchange content drafts, coordinate schedules, and discuss campaign progress with minimal friction. Group chats, project management dashboards, and digital asset repositories foster an environment where problems can be quickly identified and solutions swiftly implemented. In addition to strengthening internal teamwork, these tools support the integration of external stakeholders – like freelance designers or influencer partners – within the broader marketing plan. By consolidating communications into easily tracked and retrievable digital channels, publishing and printing enterprises can maintain transparency, improve accountability, and ensure that every team member remains aligned with project objectives.

With digitalization comes an influx of valuable consumer and market data, necessitating robust systems for storage, organization, and protection. Centralized databases allow marketing teams to aggregate information from various touchpoints – ranging from e-commerce transactions to social media interactions – into a single source of truth. This data repository enables marketing management to gain a holistic view of campaigns and performance metrics, laying the groundwork for accurate

decision-making. However, collecting vast amounts of data also raises security concerns. Publishing and printing enterprises must invest in encryption protocols, secure servers, and compliance measures to protect sensitive user information. A focus on cybersecurity ensures that the gains derived from advanced analytics do not come at the expense of data breaches or compromised privacy.

In a digitally managed marketing environment, analytics takes center stage for measuring the success of campaigns and informing future endeavors. Marketing teams identify key performance indicators that align with objectives – such as website traffic, click-through rates, conversion rates, and social media engagement – and track these metrics meticulously [14-15]. The ability to view real-time data empowers managers to optimize campaigns, recalibrate budgets, and test new approaches quickly. Furthermore, in-depth analytics offer insights into which channels, messages, or creative elements resonate most strongly with target audiences, facilitating a more precise allocation of marketing resources. A robust analytics framework not only drives immediate performance improvements but also refines long-term strategic planning within publishing and printing enterprises.

By embracing digital technologies, marketing management teams within publishing and printing enterprises can adopt an agile decision-making mindset. Rapid testing and iteration – through methods like A/B testing – enable marketers to refine messaging, imagery, or targeting parameters on the fly. If certain ad variations underperform, marketing managers can swiftly pause those ads and allocate resources to more successful variants. This heightened responsiveness helps enterprises stay ahead of market shifts, competitor movements, and emerging consumer preferences. Over time, an agile process fosters a culture of experimentation and continuous learning, where data-driven insights lead to innovations that can elevate the entire publishing and printing sector's approach to marketing [16-17]. Digitalization also transforms how marketing budgets are managed and distributed. Traditional media campaigns once required substantial upfront costs with uncertain returns, but modern digital marketing offers greater precision. Marketing managers can allocate budgets in smaller increments, monitor real-time results, and adjust spending almost immediately based on performance metrics. This shift encourages prudent resource allocation, ensuring that funds are directed toward campaigns that demonstrate tangible impact. In addition to paid advertising, publishing and printing enterprises can allocate resources toward content creation, social media strategies, and collaborative partnerships, each optimized through continuous data analysis. By realigning budgets with verifiable performance, enterprises gain a competitive edge and strengthen their financial resilience.

Digital marketing management does not function in isolation; rather, it forms a vital bridge between sales, customer relations, and product development. Feedback gathered from online reviews, social media comments, and usage data illuminates areas where products may be improved, promoted differently, or tailored to better suit reader preferences. Marketing managers can relay these insights to editorial teams, designers, or printing specialists, enabling data-driven refinements across the publishing and printing process [18-20]. Likewise, real-time sales reports help marketers gauge whether promotions are resonating with audiences, pointing to

strategies that could be scaled up or phased out. This interdepartmental collaboration underscores the holistic nature of a digital marketing management ecosystem.

In a digitized environment, continuous learning is paramount to maintain a competitive edge. Marketing professionals at publishing and printing enterprises must stay informed about evolving technologies, social media trends, consumer behaviors, and regulatory frameworks affecting data usage. Regular workshops, webinars, and certifications help staff members refine their competencies and adapt to emerging tools. By fostering an environment of professional development, enterprises can retain top talent and cultivate a forward-thinking culture. Moreover, managers benefit from training that covers strategic planning, leadership in virtual teams, and advanced analytics. This emphasis on continuous education ensures that marketing management remains dynamic, innovative, and capable of navigating the complexities of the digital era.

Digitalization reshapes the very fabric of marketing management within publishing and printing enterprises. Traditional leadership structures often placed overarching control in the hands of a few executives who communicated marketing directives down a hierarchical chain. Today, technology fosters a more collaborative, fluid system in which marketing specialists, data analysts, and creative teams can rapidly share insights and pivot strategies in real time. Communication platforms, cloud-based project management tools, and collaborative dashboards enable professionals from different backgrounds to align on shared goals and tasks. This democratization of data and decision-making accelerates the pace of innovation and ensures that campaigns reflect current market realities.

Central to the digitalization of marketing management is the seamless incorporation of technology into day-to-day workflows. Software solutions dedicated to customer relationship management, content scheduling, and analytics tracking are only the beginning. Publishing and printing enterprises often utilize design collaboration tools for creating consistent visual assets across multiple digital touchpoints. Meanwhile, marketing teams employ automation platforms to handle everything from email drip campaigns to scheduling social media posts. This integrated suite of technologies removes much of the manual effort once associated with repetitive tasks, freeing team members to focus on conceptual planning, creative storytelling, and strategies that amplify the impact of each campaign.

Modern marketing management prioritizes streamlined communication channels that eliminate long waiting times and bureaucratic layers. Instant messaging systems, video conferencing solutions, and shared virtual workspaces contribute to more open and transparent dialogue, benefiting internal collaboration as well as partnerships with external contributors like freelance designers or literary influencers. This heightened level of transparency fosters accountability, as responsibilities are clearly delineated, and progress is visible in real time. Equally important is knowledge sharing: creating internal libraries that document best practices, campaign blueprints, and lessons learned ensures that institutional memory remains preserved despite staff changes or shifting market conditions. Publishing and printing enterprises thus cultivate an adaptable culture where expertise flows freely between individuals, leading to more cohesive marketing efforts.

A cornerstone of digitalized marketing management lies in unified data collection and analysis, which informs decisions throughout the marketing pipeline. Rather than relying on fragmented spreadsheets or anecdotal evidence, publishing and printing enterprises invest in centralized databases that compile customer interactions, social media metrics, and sales figures into one accessible hub. This holistic data picture helps managers identify trends, measure campaign success, and pinpoint areas for improvement. Advanced analytics tools even generate predictive models, helping marketing professionals forecast sales peaks or detect evolving preferences among readers. By empowering teams with clear, data-driven insights, marketing managers can make agile decisions that optimize resources and boost returns on investment.

In a digitalized marketing environment, performance metrics are captured and analyzed in near real time. Campaign dashboards update with incoming data on click-through rates, conversion funnels, and social media engagement, enabling managers to recognize whether a strategy is succeeding or faltering. If a paid ad on a literary website is underperforming, the team can quickly redirect funds to a more fruitful channel. Conversely, if a particular social media post sparks unexpected enthusiasm, marketing professionals can replicate or expand upon that approach. This high level of responsiveness contrasts sharply with traditional methods, where marketers had to wait weeks or months for post-campaign analysis. The ability to pivot quickly maximizes the impact of marketing budgets and fosters a culture of experimentation and learning. Another transformative element of digital marketing management is the strengthening of ties between marketing, editorial, and sales teams. Marketers gain unparalleled access to editorial calendars, upcoming publication schedules, and author insights. They can coordinate promotional timelines to match release dates or seasonal themes, ensuring that readers have ongoing opportunities to discover new titles. Meanwhile, sales teams provide real-time feedback on consumer purchasing behaviors, including which formats – print, e-book, or audiobook – are generating the highest conversion rates. This feedback loop encourages cohesive action plans: marketing capitalizes on editorial highlights, editorial tailors product offerings to known demand, and sales refine distribution channels according to observed consumer habits. Integrated systems and shared communication platforms make it easier than ever to unify these different perspectives for a collective push toward market success.

Effective management in a digitalized context requires continuous skill development. Marketing professionals need to keep pace with emerging technologies, algorithms, and consumer insights. Workshops, online courses, and professional conferences can teach new skills related to social media analytics, content creation, or search engine optimization. Additionally, staff members may be encouraged to experiment with advanced tools, such as artificial intelligence-driven marketing platforms or data visualization software, to unlock new efficiencies. By investing in ongoing training, publishing and printing enterprises not only enhance the capabilities of their workforce but also foster a sense of enthusiasm and adaptability. This culture of lifelong learning ensures that marketing management remains innovative and forward-looking. Automation is at the core of a robust digital marketing management system, yet its application must be strategic rather than indiscriminate.

While automated email sequences can cultivate leads and maintain relationships with readers who express interest in specific genres or authors, over-reliance on mass messaging can dilute personalization. Hence, marketing managers carefully calibrate automation rules, ensuring that messages still feel relevant and human to each recipient. Chatbots can address routine inquiries, freeing live agents to handle complex customer interactions. Automated social listening tools can flag important reader feedback or market shifts, prompting swift responses. This balanced approach to automation elevates efficiency while preserving the personal touch crucial to forging loyal connections with an audience.

As marketing management becomes increasingly data-driven, publishing and printing enterprises must navigate ethical and regulatory concerns. Collecting reader data without explicit consent can undermine trust, and failing to comply with data protection laws can damage reputations and incur significant penalties. Hence, marketing managers are responsible for implementing transparent data handling policies and ensuring users understand how their information is being used. Additionally, ethical marketing involves respecting the boundaries of targeted advertising, so that messages avoid manipulation or intrusiveness. Balancing commercial objectives with responsible data practices not only protects the enterprise's standing but also builds credibility among consumers who value privacy and transparency. Beyond routine automation, advanced technologies are beginning to revolutionize how marketing is managed. Artificial intelligence tools can predict the success of various promotional tactics by analyzing historical data and identifying patterns. Machine learning algorithms can forecast changes in reading trends, enabling marketing managers to anticipate shifts in consumer demand. Virtual reality platforms might host interactive book fairs or author-led tours of creative spaces, breathing new life into conventional marketing initiatives. Meanwhile, voice-based technologies like smart speakers open new channels for reaching readers through auditory promotions and specialized audio content. As these advanced technologies become more accessible, publishing and printing enterprises that integrate them effectively can gain a competitive edge, reimagining how marketing content is produced, delivered, and optimized.

Digitalization within publishing and printing enterprises is by no means static. The integration of data analytics, automation, and emerging technologies promises to reshape marketing management for years to come. Already, new tools and platforms appear at a rapid rate, offering fresh ways to interact with readers, understand consumer behavior, and streamline campaign activities. Future developments could include refined personalization engines that craft unique reading journeys for every individual, augmented reality enhancements that merge printed text with digital overlays, and sophisticated cross-channel analytics that provide 360-degree views of consumer engagement. Success in this evolving landscape will depend on a willingness to adapt, experiment, and prioritize the reader experience above all else. Marketing managers who harness these developments effectively can drive both innovation and profitability, ensuring their enterprises thrive in an era defined by continuous digital progress.

As digitalization deepens, the marketing management systems of publishing and printing enterprises will continue to evolve, shaped by artificial intelligence, machine learning, and an ever-growing digital infrastructure. Marketers may leverage predictive algorithms to recommend titles based on real-time behavioral data or employ conversational interfaces to enhance customer service. Even more personalized experiences – such as interactive catalogs and immersive reading events – could become staples of marketing strategies. By embracing advanced data analysis, seamless automation, and cross-functional collaboration, marketing management teams will be well-equipped to meet new challenges and capitalize on emerging trends. This ongoing transformation holds the promise of enabling deeper relationships with readers and driving sustained success in an increasingly digital world.

Conclusions

Digital transformation and the broader digitalization of marketing management have collectively revolutionized how publishing and printing enterprises promote, distribute, and refine their offerings. In examining the transformation of marketing strategies, it is evident that shifts in consumer expectations and the rise of multimedia content demand a more fluid, data-centric approach to engaging readers. Integrating social media outreach, influencer collaborations, and localized campaigns positions these enterprises to connect with diverse audiences worldwide, while e-commerce platforms and mobile-friendly experiences ensure that readers encounter minimal friction in discovering and purchasing desired titles. This contemporary landscape reveals that conventional print marketing must evolve alongside emerging digital trends—serving not as a competitor but as a complementary vehicle for promotion and storytelling. Simultaneously, digitalization within marketing management has ushered in a new paradigm characterized by enhanced collaboration, real-time analytics, and agile decision-making. Data centralization offers actionable insights that inform content creation, promotional timing, and resource allocation. The role of marketing professionals also continues to evolve, requiring ongoing skill development in areas such as artificial intelligence-driven forecasting, voice-based technologies, and virtual reality events. Additionally, the cross-functional nature of digital marketing management is more apparent than ever, necessitating seamless cooperation between editorial, sales, and creative teams to ensure that campaign objectives align with broader publishing and printing goals. A crucial dimension of this transformation is the ethical and regulatory framework within which data-driven decisions are made. Ensuring transparent data handling and respecting the privacy of readers build trust that underpins long-term relationships. As publishing and printing enterprises increasingly harness predictive analytics to pre-empt market trends or identify emerging reader preferences, responsibility for ethical data usage grows. This vigilance helps protect both enterprises' reputations and the loyalty of consumers who value respectful, relevant marketing.

Looking ahead, continuous innovation will shape the future of marketing within this sector. Technologies such as augmented reality and virtual reality can redefine user engagement, bringing narratives to life in immersive ways that blur the line

between physical and digital experiences. Similarly, advanced personalization engines – powered by artificial intelligence – may generate nuanced reading pathways tailored to each audience segment. Through these enhancements, the sector can maintain momentum in a highly competitive digital environment, ensuring that audiences not only discover but also remain devoted to published works.

In summary, the interplay between digital transformation and the digitalization of marketing management underscores the importance of adaptability, creativity, and strategic foresight. Publishing and printing enterprises that embrace these new paradigms stand better equipped to meet shifting consumer demands, optimize internal processes, and foster meaningful connections with diverse readerships. By continuing to learn, experiment, and integrate cutting-edge technologies, marketing teams can transform potential challenges into catalysts for growth. Ultimately, the future success of marketing in publishing and printing hinges on striking a balance between innovation and reader-centric approaches, ensuring that each effort resonates authentically in an ever-evolving digital landscape.

References:

1. Ekhlassi A., Maghsoodi V., Mehrmane S. (2012). Determining the integrated marketing communication tools for different stages of customer relationship in digital era. *International Journal of Information and Electronics Engineering*, vol. 2(5), pp. 761-765
2. Sylkin O., Shtangret, A., Ogirko O., Melnikov A. (2018). Assessing the financial security of the engineering enterprises as preconditions of application of anti-crisis management: Practical aspect. *Business and Economic Horizons*, vol. 14(4), pp. 926-940.
3. Hoffman D.L., Moreau C.P., Stremersch S., Wedel M. (2022). The rise of new technologies in marketing: A framework and outlook. *Journal of Marketing*, vol. 86(1), pp. 1-6.
4. Vaculčíková Z., Tučková Z., Nguyen X.T. (2020). Digital marketing access as a source of competitiveness in traditional Vietnamese handicraft villages. *Innovative Marketing*, vol. 6(1), pp. 1-10.
5. Raisch S., Krakowski S. (2021). Artificial intelligence and management: The automation–augmentation paradox. *Academy of Management Review*, vol. 46(1), pp. 192-210.
6. Iswanto D., Handriana T., Rony A.H.N., Sangadji S.S. (2024). Influencers in tourism digital marketing: A comprehensive literature review. *International Journal of Sustainable Development and Planning*, vol. 19, no. 2, pp. 739-749
7. Jamal F.N., Othman N.A., Nizam N.Z., Jelita A., Rohmah W., Dzakiyullah N.R. (2022). Green marketing: Reviewing aspect of communication tools. *International Journal of Sustainable Development and Planning*, vol. 17, no. 4, pp. 1085-1092
8. Fátima F., Gonçalves A., Sandrina T. (2021). Information technology adoption on digital marketing: A literature review. *Informatics*, vol. 8(4), p. 74.
9. Orlandi L.B. (2016). Organizational capabilities in the digital era: Reframing strategic orientation. *Journal of Innovation & Knowledge*, vol. 1(3), pp. 156-161
10. Caliskan A., Özkan Özen Y.D., Ozturkoglu Y. (2020). Digital transformation of traditional marketing business model in new industry era. *Journal of Enterprise Information Management*, vol. 34(4), pp. 1252-1273.
11. Kolisnychenko T., Sefikhanova K., Kapral O., Karpenko V., Sylkin O. (2023). Development of an algorithm for Internet marketing strategy implementation: A case study in the EU hotel and restaurant sector. *Ingénierie des Systèmes d'Information*, vol. 28, no. 6, pp. 1549-1556.
12. Dangelico R.M., Vocalecci D. (2017). Green marketing: An analysis of definitions, strategy steps, and tools through a systematic review of literature. *Journal of Cleaner Production*, vol. 165, pp. 1263-1279.

13. Vrontis D., Makrides A., Christofi M., Thrassou A. (2021). Social media influencer marketing: A systematic review, integrative framework and future research agenda. *International Journal of Consumer Studies*, vol. 45(4), pp. 617-644.
14. Dimitrios B., Ioannis R., Angelos N., Nikolaos T. (2023). Digital marketing: The case of digital marketing strategies on luxurious hotels. *Procedia Computer Science*, vol. 219, pp. 688-696.
15. Kerdpitak C. (2022). The effects of innovative management, digital marketing, service quality and supply chain management on performance in cultural tourism business. *Uncertain Supply Chain Management*, vol. 10(3), pp. 771-778.
16. Moreira F., Ferreira M.J., Seruca I. (2018). Enterprise 4.0—the emerging digital transformed enterprise? *Procedia Computer Science*, vol. 138, pp. 525-532.
17. Novak T., Hoffman D. (2018). Consumer and object experience in the internet of things: An assemblage theory approach. *Journal of Consumer Research*, vol. 44(6), pp. 1178-1204
18. Alazzam F.A.F., Shakhathreh H.J.M., Gharaibeh Z.I.Y., Didiuk I., Sylkin O. (2023). Developing an information model for E-Commerce platforms: A study on modern socio-economic systems in the context of global digitalization and legal compliance. *Ingénierie des Systèmes d'Information*, vol. 28, no. 4, pp. 969-974
19. Bani-Meqdad M.A.M., Senyk P., Udod M., Pylypenko T., Sylkin O. (2024). Cyber-environment in the human rights system: Modern challenges to protect intellectual property law and ensure sustainable development of the region. *International Journal of Sustainable Development and Planning*, vol. 19, no. 4, pp. 1389-1396
20. Bazyliuk V., Shtangret A., Sylkin O., Bezpalko I. (2019). Comparison of institutional dynamics of regional development publishing and printing activities in Ukraine: methodological and practical aspects. *Business: Theory and Practice*, vol. 20, pp. 116-122.